Subject: Notification on the signing of a Memorandum of Understanding (MOU)

Attention: Directors and Managers

The Stock Exchange of Thailand ("SET")

Thai Capital Corporation Public Company Limited ("The Company") would like to inform that the Company has signed a Memorandum of Understanding (MOU) with EMC Public Company Limited to consider and study the feasibility in sourcing, import, and distribution of Eco-Energy material to use in the construction of the following:

1. Airport 2. Seaport

3. Concrete road 4. Other construction business

The aforementioned MOU was entered into solely for the purpose of feasibility study of the business. It is not legally binding and the Company has not entered into any transactions with that listed company. The term of this MOU shall be 1 year, from October 1, 2021 to September 30, 2022.

The Company assures that the business procedures are thoroughly considered and will operate with care in order to maximize benefits of the Company and its shareholders. We will further inform you in the event of any significant progress on this matter.

Please be informed accordingly.

Yours faithfully,

(Mr. Boon-anant Srikhao) Managing Director